

Position Description

Vacancy Title: Country Manager

Location: **Tonga**Objective

The Country Manager is responsible for leading and managing all business operations in Tonga, including sales, distribution, market execution, and organizational performance. This role ensures the effective implementation of strategies to achieve revenue, volume, market share, and profitability targets while strengthening the company's presence in the FMCG sector. The Country Manager serves as the primary representative of the company in Tonga, overseeing compliance, stakeholder engagement, team leadership, and business development initiatives.

Outcomes

Organisational Stakeholders

1. Leadership and Operations Management

- · Lead and manage all country-level operations, ensuring seamless execution of sales, distribution, warehousing, logistics, and merchandising activities.
- Drive operational excellence and ensure efficient end-to-end supply chain performance.
- Strong governance and adherence to company policies, processes, and standards maintained
- Strategic business plans developed and implemented to achieve revenue, volume, and profitability targets.
- · Market analysis conducted to guide decision-making, resource allocation, and long-term planning.
- KPIs, performance indicators, and market trends monitored to keep the business competitive and agile.
- Identify new business opportunities, partnerships, and growth channels.
- Lead the execution of market expansion initiatives and new product introductions.
- Support new category development and diversification aligned with overall group strategy.

2. Financial and Compliance Management

- Oversee budgeting, forecasting, and financial planning for the market
- · Manage the country P&L, ensuring cost control, margin improvement, and sustainable profitability.
- Review financial reports and ensure adherence to financial policies and statutory requirements.
- Ensure full compliance with local laws and regulations, including labor, tax, operational and industry standards.
- Oversee adherence to health and safety requirements, quality standards, and internal audit protocols.
- Manage business risks, implement mitigation strategies, and ensure strong governance.

3. Sales & Market Execution

- Drive sales strategies, channel development, and account management through the Sales Manager to strengthen market presence.
- Oversee route-to-market execution, ensuring product availability, visibility, and market penetration.
- Manage pricing, promotions, trade initiatives, and brand activations in alignment with group strategy.
- · Build and maintain strong relationships with key customers, retail partners, distributors, and wholesalers.
- Engage with government bodies, regulatory agencies, and industry associations as the company's representative in Tonga.
- Promote the company's image, values, and commitment to quality and compliance.

4. People Leadership & Capability Development

- Lead, mentor, and develop local teams to foster a high-performance, accountable, and engaged workforce.
 - Lead by example and demonstrates behaviours aligned with the organisation's values and culture.
 - Provide clear direction, sets expectations, and ensures team members understand their roles and objectives.
 - Coache, mentor, and support employees to build their skills, confidence, and performance.
- Identify training needs and implement capability-building initiatives.
 - capability gaps and implements development plans, including training, upskilling, and continuous learning initiatives.
- Promote a positive work culture aligned with company values and performance standards.
 - Foster a high-performance culture through regular feedback, performance discussions, and recognition of good work.
- Build a collaborative, motivated, and engaged team environment focused on achieving business goals.
- Ensure fair, consistent people management practices, including handling performance issues professionally and in line with company policies.
- Promote succession planning and develops future leaders by creating opportunities for growth and increased responsibilities.
- Encourage innovation, ownership, accountability, and continuous improvement within the team.

Responsibilities - Key Competencies

Competence

Description

Business

Business Performance Manage the performance of the organisation.

Competence Description

Customer

Customer Commitment Demonstrate a commitment to customer service - both internal and external customers.

Commercial Focus Optimize the commercial viability of the organisation.

People

Leadership Utilise a leadership position to influence people and events and to increase performance.

Negotiation Reach agreement through discussion and compromise.

Qualifications

Qualification Discipline Notes

Preferred

Degree Sales/Marketing/Advertising, Business Management or Business Administration or related fields

Desirable

Masters Degree Business Management or Business Administration or related fields

Work Knowledge and Experience

8+ years of experience in FMCG or related industries, with at least 5 years in FMCG leadership or senior commercial roles with multi-function exposure.

Proven experience in managing country operations, sales teams, and P&L responsibility.

Strong understanding of FMCG distribution, retail, and market dynamics in the Pacific region.

Strong leadership, decision-making, and communication skills with excellent stakeholder management and negotiation abilities.

Financial acumen with the ability to interpret and manage P&L.

Strategic thinker with strong execution capability. High integrity, resilience, and results-driven mindset.

Requirements

Language Proficiency

Excellent command of English

Regulatory Compliance Requirements

Driver's License

Police Clearance

Other Required Requirements

No other required items found.

Interactions

Туре	Interaction	Comments
Internal		
	All employees	
	Chief Executive Officer	
	Management Team	
	Internal Auditors	
External		
	Customers	
	Statutory Authorities	
	Community	
	Regulators	

Attributes

Behavioural Styles

Accountable Assumes full responsibility for own actions and identifies with the success or failure of own part of the

overall work/goal.

Achiever Puts in effort to achieve a desired result or goal and is motivated by this end and the overall

accomplishment.

Integrity Adherence to moral and ethical principles; soundness of moral character; honesty.

Reliable Is able to be trusted to do what is expected or has been promised, puts in a great amount of effort

believing in the value of work.

Interpersonal Styles

Objective Impartial and honest in dealings with others, eliminating own feelings and view to reach a balanced

judgement.

Self-sufficient and assured

Readily copes with situations without recourse/need of others, showing confidence and belief in oneself

and one's own abilities.

Thinking Styles

Analytic Able to separate things into their constituent elements in order to study or examine them, draw

conclusions, or solve problems.

Decisive Reaches conclusions, promptly and firmly.

Holistic thinker Considers issues/situations as a whole rather than analysing or dissecting the parts.

Initiative Takes action and makes decisions without the help or advice of other people.

Numerate Shows abilities in quantitative thought and expression.

How To Apply

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Contact for Enquiries

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Further Contact Information: --

Closing Date: 20 Dec 2025